

TRANSFORMATION OF VILLAGE DELIBERATIVE BODY SUPERVISION POLICY IN GAMBUT MUTIARA VILLAGE PELALAWAN REGENCY

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ABSTRACT

The Village Consultative Body (BPD) is an institution needed to build and prosper the Village in its implementation. The Village Consultative Body (BPD) has the task and function to participate in building a transparent, accountable, and responsible village government, which results in a democratic and free village government. The Village Consultative Body (BPD) also functions as a channel for community aspirations to the village government, so that the village atmosphere becomes better. In carrying out supervision, the duties of the Village Consultative Body (BPD) are divided into three stages in carrying out its function as a supervisor of the performance of the village head. The first stage is planning village government activities, the second stage is implementing village government activities, and the third stage is reporting on the implementation of village government. By providing direction, supervision and input in building a better Village Government, the Village Consultative Body (BPD) is expected to make progress. The focus of this study is the problem of Supervision of the Village Consultative Body (BPD) on the Performance of the Village Head of Gambut Mutiara Village, Teluk Meranti District, Pelalawan Regency. This study was conducted by direct observation, namely observing directly in the field which was then followed by using interviews. The results of the study indicate that the implementation of village head performance supervision by the Village Consultative Body (BPD) has been quite good at the planning, supervision and reporting stages. This is evidenced by the success of the work program in 2023 to 2024 in Gambut Mutiara Village. In addition, village development allows the implementation of the main functions and tasks and village goals to be achieved.

Keyword: *Transformation, Public Policy, Supervision & Village Consultative Body*

INTRODUCTION

At this time, the development of government has changed from centralization to decentralization. This change was made to optimize the quality of public services and to make regional development and growth more effective and efficient. This decentralization change is not only in the government hierarchy, but also in fiscal decentralization from the central government to local governments, both district/city governments and village governments. This fiscal decentralization is a consequence of regional autonomy which will give rise to demands for public financial accountability. Demands on the government to manage regional finances with an orientation towards the public interest, including demands on local governments to make financial reports and transparency of budget information for the public (Trisno, 2019).

Supervision is an action taken to observe ongoing activities with the aim of ensuring that these activities have been previously determined. There are two types of supervision, namely Preventive

Supervision and Repressive Supervision. Preventive Supervision is an effort to prevent violations of the law that are committed before the implementation of something that is planned, while Repressive Supervision is an effort to restore deviations that are committed after work or activities are carried out.

Based on the work program table of the Peat Mutiara Village above, there are several work program activities that have not been implemented until now, namely: 40 houses for the poor; Construction of PAM water access for the community; Construction of a 15-meter bridge between villages; Construction of an 8 KM coastal guard; Construction of a library and laboratory for junior high school level; Construction of a library and laboratory for senior high school level; Construction of a multi-purpose village building; Provision of WI-Fi access for the Village Office and BPD; Procurement of art and music equipment for junior high school level and Procurement of drum band equipment for senior high school level.

From the observations that researchers have made in the field, there are several research phenomena that the author can describe and describe that occur in Gambut Mutiara Village, namely as follows: Problems of Development and Processing as well as Village Funds which are vulnerable problems, so that Supervision from the Village Consultative Body (BPD) must be carried out fully; Village Development Problems whose implementation is hampered by the difficulty of finding building materials. This is because the distance from Gambut Mutiara Village to the Regency is quite far and requires access that takes time.

Policy transformation conceptually is: 1) Model of governing, in terms of co such as co-steering, co-managing, co-producing and co-allocating; 2) Changes in terms of patterns of governance, that maybe broader and more pervasive efforts to come to grips with fundamental developments and structural characteristics of the societies. (Kooiman in Redjo, 2012:25).

Then according to Gouillart and Kelly (1995:6) said transformation is: business transformation as the orchestrated redesign of the genetic architecture of the comperation, achieved by working simultaneously-although at different speeds-along the four dimensions of reframing, restructuring, revitalization and renewal. Reframing is a shift in the organization's conception of what it is and what can be achieved, reframing opens up new organizational thoughts and visions with different ways of solving problems. Restructuring is the binding of the body of the organization, restructuring is also related to the competitiveness of the organization which requires a lean and fit body to be the main consideration. Revitalization is related to issues of humanity, a process of transformation and the spirit of the organization. Renewal is related to the renewal of the existing system of government systematically.

RESEARCH METHODS

Method is the whole set of cognitive approaches used by a researcher to find solutions and provide further explanations about the description of the problem being discussed. The research method consists of a series of approaches, principles, and ideas related to the problem being studied that are used to collect and analyze data. The author uses qualitative research. Qualitative research aims to increase understanding of the phenomena that occur because the subject and object are a constant and dynamic unity. By presenting the research method in writing this proposal, it will be easier for the author to find answers to the problems discussed. In addition, the author can be responsible for the accuracy of the data obtained from this study.

DISCUSSION

One thing that is the joint authority of the village government and the BPD is to discuss the Draft Village Regulation. The Draft Village Regulation helps carry out activities in the village government, as well as implement programs in accordance with village policies and decisions. Based on the data that the author obtained in discussing the draft village regulation in Gambut Mutiara Village, which the author obtained from the results of an interview with the Village Treasurer or what the local community calls the KAUR Finance, named Mr. Hengki Vandri (34 years old, Treasurer/KAUR Finance of Gambut Mutiara Village) stated that: "In the process of implementing the work between the Village Head and the BPD, it is quite well established and meetings and discussions are always held if something happens or a problem occurs in the Village". (Interview results June 10, 2024, at 11.00 WIB). In addition, the author also conducted an interview with one of the local residents who also said the same thing as the statement made by the Village Treasurer. The interview was with a young man named Syafruddin Bahar (24 years old, Entrepreneur) in Gambut Mutiara Village, who said that: "In discussing and agreeing on Village Regulations, the Village Government and BPD and the community that I have seen so far have always played an active role in discussing these Village Regulations. Even the Village Government is always ready and accepts all input from the community to form good village regulations as expected" (Interview results June 12, 2024, at 10.00 WIB). Furthermore, the researcher also conducted an interview with the only female representative as an informant from this study, namely from the community in Gambut Mutiara Village, named Sumiarti Ayu (27 years old, Teacher) in Gambut Mutiara Village, who stated that: "The function of the BPD in our village has been carried out quite well and as optimally as possible. Yes, we can see and feel it as the local community here. Although in our village the PERDES problem needs to be improved again, but that is a natural thing in every village. Nothing can be done at once, so it must be done slowly as long as the results are clear." (Interview results on June 11, 2024, at 15.30 WIB).

Following up on the statement from the research informant, the author also conducted a direct interview with the Key Informant of this research, namely Mr. Sudirman (54 years old, Head of the BPD of Gambut Mutiara Village), who stated "As the head of the BPD who has been entrusted by the village apparatus and the local community, thank God we have carried out our duties quite well. Regarding the PERDES and RKPDes, it is true that we have a role to ratify them. The PERDES itself has been implemented quite well. For now, the main program in Gambut Mutiara Village is in development, namely in the construction of village roads". (Interview results on June 12, 2024, at 14.00 WIB). Based on the results of observations (direct observations) and interviews conducted by the author in the field, it can be concluded that, in carrying out its function, namely discussing the Draft Village Regulation with the Village Head and ratifying the PERDES, the Village Consultative Body (BPD) in Gambut Mutiara Village has carried out its duties quite well. Many local people are satisfied with the results of the BPD's work in Gambut Mutiara Village.

In Gambut Mutiara Village, the BPD also prepares and implements the Village Revenue and Expenditure Budget (APBDes). In addition, the Village Consultative Body (BPD) carries out control or supervision over what is written in the APBDes. Supervision of the APBDes can be seen in the Village Head's accountability report at the end of each fiscal year. Making adjustments between the results of the task implementation process and the Budget Plan (RAB) is an effort to compare what has been

achieved with the standards, plans, or goals that have been set.

Based on the data obtained by the author regarding the preparation of the RKPDs with the Village Head and ratification of the APBDes in Peat Mutiara Village, the author has conducted interviews with a number of people, one of whom is Mr. Sudirman (54 years old, Head of the BPD of Gambut Mutiara Village), who stated at the Gambut Mutiara Village Head's Office, stating: "That's right, in the preparation of the RKPDs, we as the village government apparatus have collaborated with the Village Consultative Body (BPD) to prepare and ratify the APBDes". (Interview results, June 12, 2024, at 14.03 WIB).

Furthermore, the author also conducted an interview with a local resident named Sumiarti Ayu (27 years old, Teacher) in Gambut Mutiara Village, who stated that: "For the preparation of the RKPDs and APBDes, it is the job of the BPD and the Village Head to ratify it. But we as a community still don't understand the problem, because we only see the results of the work of the Village government, so far thank God it is still going well". (Interview results June 11, 2024, at 15.32 WIB). And the author also conducted an interview with a community member named Syafruddin Bahar (24 years old, Entrepreneur) in Gambut Mutiara Village, who said that: "It is true that the Village Head and BPD prepare the RKPDs and ratify the APBDes. I know because I have also studied the matter. In general, local people are still unfamiliar with the terms, but you can feel for yourself how the BPD and Village Government perform their functions". (Interview results June 12, 2024, at 10.05 WIB). In addition, the author also conducted an interview with the Head of Finance or Village Treasurer named Mr. Hengki Vandri (34 years old, Treasurer/Head of Finance of Gambut Mutiara Village) who stated that: "So far, the function of the BPD together with the Village Head in preparing the RKPDs and ratifying the APBDes for implementation has been quite good. The program that has been implemented is the construction of roads or agricultural roads which have been implemented around 60% in the 2024 RKPDs. Next, waiting for village funds to be disbursed back to the Village for 40% of its construction. For now, Gambut Mutiara Village is indeed focusing on the road construction program". (Interview results dated June 10, 2024, at 11.03 WIB). Following up on the statement from the research informant, the author also conducted an interview with the Head of the BPD, namely Mr. Ahmad (49 years old, Head of Gambut Mutiara Village), who stated that: "Regarding the RKPDs and ratification of the APBDes, that is our main task as Village Head together with the BPD. For the RKPDs, we are currently in Gambut Mutiara Village focusing on the road construction program for the community," (Interview results on June 12, 2024, at 13.03 WIB).

Based on direct observation through interviews conducted by the author, the function of the BPD in Gambut Mutiara Village in making the RKPDs and ratifying the APBDes has been carried out well. Although in Gambut Mutiara Village it is currently focused on the road construction program, the benefits can still be felt by the local community. It can be concluded that the involvement of the BPD in making the RKPDs and ratifying the APBDes can be classified as having been implemented.

To prepare a Village development plan, the Village Consultative Body holds a Village deliberation no later than June each year. This deliberation serves as a guideline for the Village government to draft the RKPDs and a list of proposed RKPDs. The following are the tasks carried out by the Village Consultative Body (BPD) during the Village Deliberation: Reviewing the Village RPJM document; Approving the results of the review; and Forming a verification team that is in accordance

with the activities and expertise required. Good communication between BPD members and the Village Head is one of the most important things in carrying out the duties of both of them, both from BPD members and the Village Head himself. In addition to communication, deliberation is also very important to make it easier for both of them to get information for improvements to the village government in the future and to find out what problems are happening in the Village Government. In running the village government, the Village Head and the Village Consultative Body (BPD) must work together to maintain and regulate the needs of the local community according to their culture and origins as a manifestation of democracy. The community is considered a subject of democracy, which means they have the right to actively participate in determining their own choices. According to the conditions of the Village Government and the BPD of Gambut Mutiara Village, democracy is a way of life that must be possessed by all members of the political community. Democracy also means the expansion and concretization of freedom. Expansion means guaranteeing freedom for everyone, while concretization means ensuring that everyone has the ability to use their freedom to do what they want in life.

This is in accordance with what was said by a research informant named Syafruddin Bahar (24 years old, Entrepreneur) in Gambut Mutiara Village, who said that: "Yes, discussions are always held with the BPD and other village officials. In accommodating and channeling community aspirations, it has been carried out well, and the management of the local village government has also been processed and managed as well as possible". (Interview results on June 12, 2024, at 10.08 WIB). Furthermore, the author conducted an interview with a community member named Sumiarti Ayu (27 years old, Teacher) in Gambut Mutiara Village, who stated that: "In deliberations, the local government has involved the community and the community is also invited to deliberate" (Interview results on June 11, 2024, at 15.33 WIB). In addition, the author also conducted a direct interview with the Treasurer of Gambut Mutiara Village, Mr. Hengki Vandri (34 years old, Treasurer/Head of Finance of Gambut Mutiara Village) who stated that: "In its implementation, deliberations are always held here. The village community has also been quite active in discussing village regulations discussed in the village deliberation forum. We also invite the community, community leaders and women's representatives. Usually, around 60-80% of the community attends along with representatives of the local community". (Interview results on June 10, 2024, at 11.06 WIB).

The author also conducted an interview with the Head of Gambut Mutiara Village, Mr. Ahmad (49 years old, Head of Gambut Mutiara Village), who stated that: "It's true, we always hold deliberations involving the community, so that we can listen to the aspirations of the community too. What the community wants, what the community thinks, we will accommodate and later we will also study it" (Interview results on June 12, 2024, at 13.05 WIB). Following up on the statement given by the informant, the author also conducted an interview with the Head of the BPD of Gambut Mutiara Village, Mr. Sudirman (54 years old, Head of the BPD of Gambut Mutiara Village), who stated at the Gambut Mutiara Village Head's Office, stating: "So far we have always held deliberations to achieve common goals. We accommodate and channel community aspirations, always involving the community and religious leaders along with community leaders in this village. Our hope is that as long as it runs and is realized well, there will be harmony between the communities in Gambut Mutiara Village". (Interview results June 12, 2024, at 14.07 WIB).

From the results of interviews and direct observations that the author conducted in the field, it can be concluded that the BPD and Village Head have held joint deliberations with the Village Government and involved the Community well. Because looking at the results of interviews with informants, many were satisfied with the results of the work of the BPD as well as the village government. This means that the Village Consultative Body (BPD) and the Head of Gambut Mutiara Village have carried out good deliberations with the local community.

Based on the results of the study entitled Supervision of the Village Consultative Body (BPD) on the Performance of the Head of Gambut Mutiara Village, Teluk Merati District, Pelalawan Regency, in this chapter the author will explain several conclusions that the author has obtained. The conclusions of this study are as follows: Everything done by the BPD is based on its duties and functions. The function of the BPD includes making village regulations together with the village head. This is done because of Law Number 6 of 2014 which changed the BPD from an element of the village government organizer to a village institution. As an institution and function, the position of the BPD is increasingly clear, with its duties as a village legislative institution that is responsible for channeling aspirations, planning the budget, and supervising village government; Operational implementation of the functions and responsibilities of the BPD is also included in the village revenue and expenditure budget. In addition to supervising the performance of the village head, another task of the BPD is to hold a village meeting or musdes which is carried out by attending the village head, village officials and community leaders. This is done in order to channel and receive aspirations and input from the community regarding the village in order to increase togetherness, mutual comfort in implementing village policies.

CONCLUSION

The conclusion of this study is as follows: Everything done by the BPD is based on its duties and functions. The function of the BPD includes making village regulations together with the village head. This is done because of Law Number 6 of 2014 which changed the BPD from an element of the village government organizer to a village institution. As an institution and function, the position of the BPD is increasingly clear, with its duties as a village legislative institution responsible for channeling aspirations, planning budgets, and supervising village government; Operational implementation of the functions and responsibilities of the BPD is also included in the village revenue and expenditure budget. In addition to supervising the performance of the village head, another task of the BPD is to organize village deliberations or musdes which are carried out by attending the village head, village officials and community leaders. This is done in order to channel and receive aspirations and input from the community regarding the village in order to increase togetherness, mutual comfort in implementing village policies.

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